

**PUBLIC BOARD
AGENDA**
Thursday 28 May 2026 at 1.15
Boardroom, Ground Floor, Trust HQ, SJUH Site

All items listed (Blue Box), in blue text, are to be received for information/ assurance and no discussion time has been allocated within the agenda

Time	Item	Paper Title	Purpose	Presenter	Report/ Verbal
Standing Items					
1.15	1	Apologies for absence: Andrew Greenwood, Non-Executive Director Welcome, and Introductions: Beverley Geary, Chief Nurse Tim Hiles, Chief Operating Officer Mike Harvey, Director of Transformation Observing: Mike Gill, Board Development Programme, NHS Alliance, <i>(External Well-led Review)</i>	Information	Antony Kildare	Verbal
	2	Declarations of Interest	Governance	Antony Kildare	Verbal
	3	Draft Minutes of the Last Meeting 26 March 2026	Approval	Antony Kildare	3
1.20	4	Matters Arising	Governance	Antony Kildare	Verbal
	5	Review of Action Tracker	Information	Antony Kildare	5
1.25	6	Chair's Report <i>(Endorse Chairs action for approvals)</i>	Receive, Note & Endorse	Antony Kildare	6
1.30	7	Chief Executive's Report <i>(Endorse consultant appointments)</i>	Receive, Note & Endorse	Brendan Brown	7
Governance Risk and Regulatory					
1.35	8.1	Update from Review of Risk Appetite	Approval	Jo Bray	8.1
-	8.2(i)	Corporate Risk Register	Assurance	Brendan Brown	8.2(i)
	8.2(ii)	Board Assurance Framework	Assurance	Tim Hiles Mike Harvey	8.2(ii)
1.40	8.3	Updated on Improvement Plans from CQC Inspections	Information	Brendan Brown Antony Kildare	Verbal

1.45	8.3(i)	Well-led Improvement Update	Assurance	Jo Bray	8.3(i)
1.50	8.3(ii)	Perinatal Improvement Update <i>In attendance: Becky Musgrave, Head of Midwifery</i>	Assurance	Beverley Geary Magnus Harrison	8.3(ii)
2.00	8.4	Leeds Independent Review into Maternity and Neonatal Services at LTHT	Information	Craig Brigg	Verbal
2.05	8.5	Audit Committee Chairs Summary Report	Assurance	Gillian Taylor Jenny Ehrhardt	8.5
2.10	8.6	Committee Annual Reports	Assurance	Gillian Taylor Committee Chairs	8.6
-	8.7	Health & Safety Annual Report	Assurance	Craige Richardson	8.7
	-	<i>Health & Safety Policy (Reviewed) Deferred to July</i>	-	-	-
	-	<i>Risk Management Policy (Reviewed) Deferred to July</i>	-	-	-
	-	<i>Code of Conduct & Nolan Principles (Board refresh of strategy & values at May mtg) – Deferred to July</i>	-	-	-
2.20	8.9	Work Plans for the Committee 2026/27 (Delegation by the Board)	Approval	Antony Kildare	8.9
-	8.9(i)	Board Forward Work Plan 2026/27	Information Assurance	Jo Bray	8.9(i)
Quality of Care					
2.25	9.1	Patient Story – Jane’s Story https://youtu.be/ZIAvnnw1XHs <i>In attendance: Sarah Rogers, Improvement Lead</i>	Information	Beverley Geary	Video
		<i>Our patient stories aim to provide insight to the care received by our patients and their families. It is important that our Board understand both positive and negative feedback for learning. We are grateful to those who take time record and share their experiences, which are also used in undergraduate training.</i>			
2.35	9.2	QAC Committee Chairs Summary Report	Assurance	Laura Stroud Beverley Geary	9.2
-	9.3	CQC Registration Annual Assurance	Information	Magnus Harrison	9.3
-	9.4	Maintaining Quality of Care During Winter	Assurance	Beverley Geary	9.4
2.40	9.5	Corridor Care Appendix 1 – Additional Actions to virtually eliminate Corridor Care	Information Assurance	Beverley Geary	9.5
2.50	10.1	Perinatal Improvement Assurance Committee Chairs Summary Report	Assurance	Simon Le Clerc Beverley Geary Magnus Harrison	10.1

2.55	10.2	Perinatal Assurance Report <i>In attendance: Becky Musgrave, Head of Midwifery</i>	Assurance	Magnus Harrison	10.2
3.05	Comfort Break (10 minutes)				
People and Culture					
3.15	11.1	People and Culture Committee Chairs Summary Report	Assurance	Amanda Stainton Suzanne Dunkley	11.1
3.20	11.2	Inclusion and Belonging Engagement Update on Action Plan	Assurance	Suzanne Dunkley	11.2
-	-	<i>Freedom to Speak Up Annual Report (Deferred to July)</i>	-	-	-
-	-	<i>Executive Assurance on Freedom to Speak Up (Deferred to July)</i>	-	-	-
3.25	11.3	Guardians of Safe Working <i>In attendance: Anju Aggarwal, GoSW</i>	Assurance	Magnus Harrison	11.3
3.35	11.4	Violence Against Staff Annual Report <i>In attendance: Dan Jones, Violence Prevention and Reduction Coordinator and Operational Lead</i>	Information Assurance	Craige Richardson Suzanne Dunkley	11.4
Access and Delivery of Services					
3.45	12.1	Integrated Quality and Performance Report	Information	Executives	12.1
Strategy, Leadership and Planning					
4.10	13.1	Trust Strategy and Values <i>In attendance: Rachael Meal, Senior Organisational Development Practitioner</i>	Approval	Suzanne Dunkley Mike Harvey	13.1
4.25	13.2	New Integrated Accountability Framework	Information Assurance	Brenda Brown Executives	13.2
4.35	13.3	Joint Committee in Common Leeds Place	Information	Mike Harvey	13.3
		Winter Plan – Post Winter Review <i>Deferred to July</i>	-	-	-
Financial Performance and Oversight					
4.45	14.1	Finance and Performance Committee Chairs Summary Report	Assurance	Mark Burton	14.1
Productivity and Value for Money					
	15	<i>No items to report</i>	-	-	-
Standing Items					
4.50	16	Risk <i>Consideration of any issues to escalate to Corporate Risk Register, BAF and reflections on Risk Appetite and working within our defined tolerances</i>	Discussion	Antony Kildare	Verbal

		Risk Appetite Framework (April 2025) - Leeds Teaching Hospitals NHS Trust Legal Advice <i>Consideration of any issues from the meeting</i> Regulators - CQC or NHS England, ICB/Place issues <i>Any issues to be reported/escalated</i> Communication Issues <i>Any issues internally or externally to be address</i>			
	17	Review of Meeting and Effectiveness	Discussion	Jo Bray	Verbal
4.50	18	Any Other Business	Information	Antony Kildare	Verbal
Date of Next Meeting: The next formal Board meeting will take place on Thursday 28 May 2026 – Location SJUH Note – Public Meeting will be taking place in the morning					

Additional information (Blue Box)		
8.2(i)	Corporate Risk Register	Brendan Brown
8.2(ii)	Board Assurance Framework	Tim Hiles Mike Harvey
8.7	Health & Safety Annual Report	Craige Richardson
8.9	Board Forward Work Plan 2026/27	Jo Bray
9.3	CQC Registration Annual Assurance	Beverley Geary
9.4	Maintaining Quality of Care During Winter	Beverley Geary

The Trust Board will hold a private workshop during the morning of the day of Board meetings, in keeping with (Section 1 (2) of the Public Bodies (Admission to Meetings) Act 1960), press and other members of the public are excluded from this meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.

Board meetings of Leeds Teaching Hospitals NHS Trust are public meetings held in public. Any member of the public can raise questions regarding the content of the Board meeting. However, questions need to be submitted at least three days prior to the meeting, in writing. To: Jo Bray, Director of Corporate Affairs, Leeds Teaching Hospitals NHS Trust, Trust Headquarters, St James's University Hospital, Beckett Street, Leeds, LS9 7TF, or by email to: jo.bray@nhs.net